

Budget Proposals Report for Adult Social Care, Public Health and Housing Services 2017/18

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REASON FOR ITEM

To comply with the Budget and Policy Framework procedure rules as part of the agreed consultation process for the General Fund revenue budget, Housing Revenue Account budget and Capital Programme for 2017/18, this report sets out the draft revenue budget and Capital Programme for 2017/18 of the Adult Social Care, Public Health and Housing Services, along with indicative projections for the following four years. Following consideration by Cabinet on 15 December 2016, these proposals are now under consultation, and the proposals for each Group are being discussed at the January cycle of Policy Overview Committees.

Cabinet will next consider the budget proposals on 16 February 2017, and the report will include comments received from Policy Overview Committees. At the meeting on 16 February 2017 Cabinet will make recommendations to full Council regarding the budget and Council Tax levels for 2017/18, who will meet to agree the budgets and Council Tax for 2017/18 on 23 February 2017.

The Committee needs to consider the budget proposals as they relate to Adult Social Care, Public Health and Housing Services, but within the corporate context and the constraints applying as a result of the aggregate financial position of the authority.

OPTIONS AVAILABLE TO THE COMMITTEE

It is recommended that the Committee notes the budget projections contained in the report, and comments as appropriate on the combined budget proposals put forward by the Adult Social Care, Public Health and Housing Services Group, within the context of the corporate budgetary position.

INFORMATION

Background

1. The Council continues to operate within the constraints of Government's deficit reduction programme, which has seen a sweeping reduction in central government funding since 2010/11, which is set to continue until at least the end of the decade. Alongside this reduction in funding, continuing demographic and demand pressures and a return to an

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inflationary environment over the medium term will necessitate delivery of further substantial savings.

2. The last report to Cabinet on the budget was in February 2016, at which point the savings requirement for 2017/18 was estimated to be £18,464k. This has since been revised upwards to £19,388k, primarily as a result of increased inflationary pressure on the cost of Social Care placements. Taking account of the planned drawdown of £5,000k from General Balances, this leaves a net savings requirement of £14,388k. The Autumn Statement in late November reaffirmed the overall level of funding for the Local Government sector in 2017/18, which combined with the Council's acceptance of the multi-year settlement offer in October all but confirms the scope of this challenge.
3. Groups have been developing savings proposals sufficient to meet the externally driven budget gap and respond to increases in cost pressures. In addition to this work across directorates, a comprehensive review of the corporate elements of the budget has been undertaken since February, capturing funding, inflation and capital financing. During the early summer and again in the autumn, a series of challenge sessions were held to affirm the budget position. Each session followed a similar format reviewing:
 - The 2015/16 outturn, particularly any on-going issues arising.
 - The current position in 2016/17 - both monitoring and savings delivery.
 - Existing and emerging pressures which need to be addressed in the 2017/18 budget and forecasts for future years.
 - Progress on the development of savings proposals for 2017/18 and beyond.
 - Identification of any potential growth or invest-to-save bids.
 - Capital programme requirements.
4. The consultation budget collated the outputs from these sessions, with sufficient savings proposals developed to bridge the budget gap in 2017/18 without recourse to reductions in service levels or levying the Social Care precept while freezing Council Tax for all residents for a ninth successive year and funding the freeze for older persons into a twelfth year in 2018/19.

The Budget and Policy Framework Procedure Rules

5. The consultation on the budget proposals commenced on 16 December 2016 following decisions taken by Cabinet on 15 December 2016.
6. There will be a further consideration by Cabinet of the budget proposals on 16 February 2017, including comments from Policy Overview Committees. These will be collated and reported back to Cabinet by the Corporate Services and Partnerships Policy Overview Committee. Council will be requested to approve the Cabinet's proposals on 23

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February 2017, and if approved without further amendment they will be effective immediately.

Corporate Summary

7. While the focus of the discussion for the Policy Overview Committee should be the specific services within its remit, it is important that this discussion is conducted in the context of the overall corporate financial position.
8. The budget proposals included in this report represent Cabinet's budget strategy for 2017/18 and beyond. The revenue budget proposals have been developed to deliver a zero increase in Council Tax for 2017/18 whilst maintaining balances and reserves at well above the minimum recommended level. The final funding settlement for 2017/18 will not be available until February and so the budget has therefore been drafted on the latest estimated position.
9. The principal challenge in delivering a balanced budget for 2017/18 is the development of significant savings, with the savings requirement for 2016/17 originally being estimated at £18,464k. This has since been revised upwards to £19,388k, primarily as a result of increased inflationary pressure on the cost of Social Care placements. Taking account of the planned drawdown of £5,000k from General Balances, this leaves a net savings requirement of £14,388k.
10. The budget proposals presented to Cabinet in December are analysed below, with a £11,314k projected reduction in Government funding being off-set by increased Council Tax and Business Rates receipts of £4,638k to reduce the net reduction in resources to £6,162k. Inflationary pressures and growth in demand continue to drive up the savings requirement, with savings proposals of £14,388k presented in this draft budget.

Table 1: Headline Budget Requirement

	Movement from 2016/17	2017/18 Budget Requirement
	£'000	£'000
Funding Sources		
Council Tax and Business Rates Revenues	(3,368)	(158,513)
Collection Fund Surplus	(1,000)	(2,500)
Revenue Support Grant	9,918	(19,513)
Other Central Government Funding	1,396	(36,400)
Planned Use of General Balances	(784)	(5,000)
Total Resources	6,162	(221,926)

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<u>Budget Requirement</u>		
Roll Forward Budget		228,088
Inflation	6,230	
Corporate Items	(1,266)	
Contingency	3,462	
New Priority Growth	(200)	
Savings Proposals	(14,388)	
Budget Requirement 2017/18	(6,162)	221,926
Surplus / (Deficit)	0	0

11. The development of savings proposals has continued to concentrate on more efficient service delivery methods, focusing on core services and by not creating new pressures by providing services that are no longer funded by Central Government. As previously noted, the Council's Business Improvement Delivery Programme is now well established and able to drive the delivery of these savings - evidenced by £12,152k of the £13,309k 2016/17 savings being either already banked or on track in Month 7 monitoring.
12. The draft General Fund Capital Programme for the period 2017/18 – 2021/22 proposes significant capital investment of £253,312 - containing funding to deliver a new Theatre, museum and bunker visitor centre in Uxbridge, funding for a new playground renewal programme as well as bolstering investment in existing local infrastructure -including £3,000k for investment in local Highways during 2017/18.

ADULT SOCIAL CARE, PUBLIC HEALTH AND HOUSING SERVICES / GROUP BUDGET PROPOSALS

Summary of Key Financial Issues

Adult Social Care

13. The Council is responsible for carrying out Deprivation of Liberty (DoLs) assessments for residents who lack mental capacity, which includes confirmation from a Doctor that the resident lacks capacity and a Best Interest Assessment of the residents' circumstances. Following the Cheshire West judgement in March 2014, the number of assessments has significantly increased and assessments have to be carried out for residents in any setting ranging from Residential Care to in their own Home. Based on the 2016/17 figures to date, the number of DoLs referrals received to the end of November is 972, this is an average of 27 per week. It should be noted that central government has provided no new specific grant funding to cover this pressure
14. The Council continues to work very closely with the Clinical Commissioning Group and has made significant progress in ensuring that the number of clients accessing Council services where they have a clear Continuing Health Care need has reduced, with a resulting increase in the number of clients being funded directly by the CCG. The service

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now has in place a range of measures to enable it to successfully challenge the CCG and to manage the front door more efficiently to only accept clients with a clearly defined need, which meet the Council's funding criteria. This will continue to be an area of development and challenge for the service.

15. The Council continues to experience levels of demographic growth, both across adult placements and transitional children that have a disability, where the service are seeing and having to support more complex need clients. Based on forecast data, the total number of adult placements across the All Age Disability Service, Social Work and Safeguarding is approximately 3,200. The estimated demographic growth anticipates a steady increase of approximately 100 clients every year, which equates to a growth of 3.1%. Additionally, it is estimated that a further 30 new placements will be required to support transitional children, where they have a profound disability.
16. Across the service the number of residential placements continues to fall, however the service is starting to see an increase in nursing placements for older clients, particularly with Memory & Cognition support needs. There is an increase in short term placements in order to facilitate timely hospital discharge and there is also an increase in the number of hours of support provided through homecare as clients remain in their own homes. The service have put in place a range of actions to mitigate the impact of these increases, including transfers to less costly supported living
17. The service is also experiencing an increase in the number of clients supported in the community that have Mental Health needs. However, this is being managed by successfully reducing client numbers in residential care. There is also an increase in the number of clients that have No Recourse to Public Funds.
18. The service continues to make significant progress on the cost of Home to School Transport and has reduced the cost of the service in 2016/17 by introducing a range of initiatives, including Independent Travel Training, providing Personal Transport Budgets for parents and undertaking a major review of the routes and the type of transport used. The service are also planning to implement further changes, including a review of post 16 transport and introducing group pick up points. However, the number of children requiring home to school transport continues to increase by an average of 8% and in a number of cases, are likely to require more specialist transport provision, which will create an additional financial burden on the service.
19. During 2016, the Council received a number of inflationary uplift requests from 36 providers for the current financial year ranging from 2% to 23.6%. The reasons being given for the price increases are mainly staff related. The National Living Wage, Pension and NI increases have all impacted on the costs of providing care services. The largest component of spend for Social Care providers is staffing costs. Additionally, providers are expressing concerns regarding recruiting and retaining staff. Within Hillingdon, there

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is significant competition for staff at this level particularly from the Retail Sector and Heathrow.

20. The London Living Wage increase has recently been announced and has increased by 35p to £9.75 per hour (3.72%). Although Hillingdon does not insist providers pay the London Living Wage it will have an impact on the labour market, with some organisations paying this rate in order to attract quality staff. This is likely to have an impact on inflation requests for 2017/18. Taking this into account, the Council budget includes a significant provision of £4.6 million to cover the cost of the inflationary uplifts.

Public Health

21. The Public Health Grant is now presented as part of the Council's corporate funding, reflecting the planned removal of the ring-fence from 2018/19. Alongside confirmation of the £18,452k 2016/17 grant award, the Department of Health set out annual reductions totalling £1,380k by 2019/20. For planning purposes it has been assumed that the 2016/17 and 2017/18 cuts will be managed within the existing Public Health funded services.
22. The draft MTFF includes a cross-cutting £455k savings target within the Public Health ringfence for 2017/18 to manage the previously announced cut in funding levels. Public Health reserves of £2,611k are also available to smooth the impact of these reductions if necessary, or to support invest-to-save or transformation expenditure to manage Public Health within this declining resource envelope.

Housing General Fund

23. The key financial issues impacting upon the Housing (General Fund Service) are as follows:
24. The Housing Needs service continues to experience a sustained level of demand with high numbers of homelessness presentations. Financial year 2016/17 has seen the numbers of temporary accommodation requirements consistently above the original MTFF forecast. Within this increase, a higher proportion are in high cost Bed & Breakfast placements given the challenges on housing supply.
25. The increasing pressure on supply and private sector rents means that the level of incentives payable to secure both prevention and Temporary Accommodation properties continues to increase, and is significantly higher than the cost of previous schemes. However, they remain significantly lower in cost than current Bed and Breakfast provision.

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Group Revenue Budget 2017/18

26. The movement between the current year's budget and the draft budget for 2017/18 is summarised in Table 2 below. Each of the lines in Table 1 is set out in the following sections and in Appendix A.

Table 2: Group Revenue Budget 2017/18

	Adult Social Care £'000	Residents Services £'000	Total £'000
Operating Budget 2016/17	78,161	15,131	93,292
Inflation	237	56	293
Corporate Items	0	(232)	(232)
Contingency	1,031	0	1,031
Priority Growth	0	0	0
Savings	(3,655)	(182)	(3,837)
Other Virements	0	0	0
Operating Budget 2017/18	75,774	14,773	90,547

Development and Risk Contingency

27. The Development and Risk Contingency provides for resources within the revenue budget that are unallocated at the beginning of the year, but that can be applied to issues as they arise during the year. The contingency is therefore used to budget for items where the probability or value of items is uncertain at the beginning of the year. The current draft Development and Risk Contingency includes items totalling £6,571k for 2017/18 for Adult Social Care, Public Health and Housing Services Group.

28. **SEN Transport - Contingency (Provision of £184k, an increase of £184k from 2016/17)** - The number of children with a Statement of Special Educational Need (SEN) or Education, Health and Care Plan is approximately 1,800, of these, 780 (43%) children require some form of home to school transport provision. The number of children expected to have a SEN Statement/EHCP is expected to grow by 5% each year, however, due to the increase in the number of children that have complex needs, the impact on the Home to School Transport demographics is slightly higher at 8%, this has been applied to the transported SEN figure year on year; which in turn has been used to calculate the contingency provision based on estimated growth requirement in transport routes and current average annual route costs.

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29. **Demographic Growth - Transitional Children (Provision of £2,910k, an increase of £1,211k from 2016/17)** - The all Age Disability Service identifies those children who may transition to Adult Social Care due to their profound disabilities. The service has undertaken a review of their processes and monitoring arrangements and has firmed up the demographic funding model based on the outcome of this review. A review of the children coming up to the age of 18 has identified that there will be approximately 30 children transitioning into Adult Social Care each year, where the spread of need is predominantly across Autistic Spectrum Disorder, Severe Learning Difficulties and Speech, Language and Communication Needs.
30. **Demographic Growth - Adults (Provision of £785k, an increase of £353k from 2016/17)** - A review of the adult placements projections indicates that there will be approximately a 3% growth in the number of clients, equivalent to approximately 100 new clients. The main areas of growth relate to clients with Physical Support, Memory & Cognition needs, Nursing placements for clients with Memory & Cognition support needs and short term placements and clients supported in the community that have a Mental Health Need. The model also includes those clients that have No Recourse to Public Funds.
31. **Demographic Growth - Winterbourne View (Provision of £197k, a decrease of £196k from 2016/17)** - In total there were 14 clients who were originally identified as Winterbourne View type placements whose responsibility would at some point transfer to become the responsibility of the Council on discharge. In many cases with financial support from HCCG through joint funding either S117 or CHC. In June 2016 NHS England published 'Building the right support', a proposed new financial framework to underpin and enable transformation of services to close inpatient facilities for people with a learning disability and/or autism. The framework is focussed on providing financial support to the local authority for social care costs through the creation of a dowry for eligible clients who have been in inpatient care for at least 5 years as at April 2016. The actual sharing of costs is to be negotiated locally between the CCG or NHS England (depending on which body currently funds the provision of services to the client) and the council. Of the 9 cases remaining, 6 will be fully funded by NHS England and 3 will be a joint responsibility. 1 case transferred in 2016-17 and the 2 remaining are anticipated to transfer in 2017/18. The estimated funding for these clients is £197k, a reduction of £309k from previous MTFE forecasts.
32. **Demographic Growth - Deprivation of Liberty Safeguards (Provision of £759k, an increase of £759k from 2016/17)** - Based on the 2016/17 figures to date, the number of DoLs referrals received to the end of November is 972, this is an average of 27 per week. The contingency provision has been based on this level of activity and results in a budget requirement of £759k.
33. **Impact of Welfare Reform on Homelessness (£289k reduction from 2016/17)** - Numbers of households within Temporary Accommodation have risen by 5% from

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2015/16 levels, although this has been largely mitigated through increased demand management. Challenges in securing a sufficient supply of affordable accommodation has resulted in a continued reliance of higher cost Bed & Breakfast placements, and limited scope for moving clients on which could result in further increased numbers in Temporary Accommodation as 2016/17 progresses. In addition, the roll out of further changes to welfare, including benefit cap reductions from November 2016, is expected to impact upon households presenting as homeless. In response to these challenge, a range of initiatives, including the new placement policy enabling out of borough placements where appropriate, refocusing of the Council's Homelessness & Lettings service following a BID review and closer working with Social Care and Fraud, are currently anticipated to enable the contingency requirement to be managed down by £289k to £1,736k.

Savings

34. Savings proposals, focused on increased efficiency and effectiveness with no reduction in service provision, have been developed through the Council's BID Programme and associated workstreams. The savings have been adjusted to take account of rephrasing of 2016/17 proposals so the Council does not carry forward undeliverable savings in the refreshed MTFF. These proposals fall into five broad themes: Zero Based Reviews; Preventing Demand; Service Transformation; Effective Procurement; and Maximising Income.
35. Savings proposals currently developed total £14,388k across the Council for 2017/18 including £1,669k of full year effects of prior year savings. The total savings included in the draft budget for Adult Social Care, Public Health and Housing Services/Group total £3,837k and are included in Appendix A.
36. The key items relevant to Adult Social Care relates to the following:
- A full year effect saving of £214k relating to the BID Review of the Re-ablement Service and Mental Health Services
 - A full year effect saving of £305k relating to the refreshed programme for new delivery of In House provision for Learning Disabilities and Older People's day opportunities.
 - A full year effect of £210k reflecting the additional client contribution that will be achieved as benefit levels are increased in April 2017.
 - A full year effect of £207k, reflecting the continuation of the delivery of the refreshed Supported Living programme.
 - A saving of £650k, relating to a major review of the Social Care staffing structures

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- A saving of £343k, relating to the capitalisation of staffing costs associated with undertaking service transformation.
- A saving of £370k, relating to the implementation of a revised use for Merchiston House, which will be converted into a Children's Home.
- A saving of £50k, relating to a review of eligibility criteria applied to post 16 SEN/EHCP Transport.
- A saving of £200k, relating to a review of high cost AAD placements and provision.
- A saving of £1,106k, relating to a zero based budget review of all non staffing expenditure, including the capitalisation of all Telecareline equipment purchases.

37. Savings relevant to this committee that will be delivered within Residents Services total £182k. This figure is comprised of £131k for reviews of Housing/Homelessness functions and £51k from Zero Based reviews.

Fees and Charges

38. The Council is empowered to seek income from fees and charges to service users across a wide range of activities. Some of these fees and charges are set by the Government or other stakeholders, but many others are set at the discretion of the Council, based on Cabinet's recommendations.

39. Schedules detailing the proposals relating to fees and charges for 2017/18 for the Adult Social Care, Public Health and Housing Services Group are attached at Appendix B.

Capital Programme

40. The capital programme for 2017/18 was approved by Cabinet and Council as a five-year capital budget that focused on maximising the use of identified funding in order to minimise the level of new borrowing that ultimately impacts on budget requirements funded through Council Tax.

41. The process of developing a capital programme has again focused on identifying and sustaining available funding streams whilst simultaneously managing the significant impact of increased demand for sufficient school places in the borough.

42. The draft capital programme may need to be revised once the final impact of the settlement is known as this may impact on the affordability of the programme. A summary of the draft capital programme applicable to this Committee's portfolio is shown in Appendix C. Key items within the draft capital programme are:

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- The development of a new Dementia Centre
- The development of a housing project at 1 & 2 Merrimans
- The Belmore Allotments Housing Development - a housing development in Hayes under a range of tenures including a proposed 30 units for Discount Market Sale, to be financed through the General fund
- The development of a programme for the Disabled Facilities Grant
- The development of a programme for the Private Sector Renewal Grant / Landlord Property Renovation Grant

HRA Capital Programme

43. This draft budget includes £48,243k provision for investment in existing housing stock, including £5,978k of funding for major adaptations to properties. This level of provision reflects the latest programme of works proposals, including 5% project management fees and inflation aligned to BCIS indices.
44. The draft capital programme contains provision of £90,122k to fund delivery of 335 new homes within the Housing Revenue Account over the period to 2021/22. These new build units will be financed from a combination of Capital Receipts from Right-to-Buy property sales retained under the 1:1 Replacement Agreement and direct revenue contributions from the Housing Revenue Account. This new build programme consists of the following elements:
 45. General Needs Housing (HRA) - Provision of £31,391k to support construction or purchase of 135 new properties within the HRA is also included in this programme, funded through 30% Right to Buy proceeds and 70% revenue contributions. There is scope to deliver these units through either new build or Buy Back arrangements, although it will be necessary to secure land for any new build proposals.
 46. New Build - Appropriation of Land of £8,635k has been included for 2 new sites.
 47. New Build Shared Ownership £7,949k has been built into the programme to deliver 38 units at the Belmore site.
 48. Supported Housing Programme - A budget of £32,647k is included to fund delivery of 162 Supported Housing units across a number of sites in the borough deliverable circa 2019/2020, which will be funded from 30% Right to Buy Receipts and 70% revenue contributions. As noted within the Adult Social Care savings section of this report, these projects will support the wider reablement agenda and reduce the Council's reliance on residential care placements.
 49. Over and above this specific provision for securing additional units, a capital contingency of £9,500k is included within this draft programme to ensure the Council retains sufficient

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flexibility to secure additional housing units where opportunities become available. This contingency is to be initially funded from Prudential Borrowing

50. In addition to the £90,122k on new homes, £162k has been built into the HRA capital programme for HRA technology and innovation works. This is the HRA related costs of the Corporate Technology and Innovation programme. The £162k is for the Windows 7 and laptop replacement for HRA staff.

Housing Revenue Account

51. The budget proposals for 2017/18 are based on the sixth full year of self-financing for the Housing Revenue Account and follow on the same methodology and layout as the General Fund. Under self-financing, the regulations maintain a ringfence around the Council's provision of housing, the cost of which is fully supported by rental income.
52. This draft budget reflects the 1% per annum reduction in rents to reflect Government policy, includes the impact of the High Value Voids Levy based on informal intelligence while providing for substantial investment in new General Needs and Supported Living units.

Table 3: HRA Budget Requirement

	£'000
<u>Funding Sources</u>	
Dwelling Rents	55,064
Other Income	5,494
Total Resources	60,558
Budget Requirement 2016/17	52,193
Inflation	937
Corporate Items	19,092
Savings	0
Budget Requirement 2017/18	72,222
Surplus / (Deficit)	(11,664)

Rental & Other Income

53. Rental income projections have been fully refreshed to take account of revised estimates for the movement in the numbers of properties due to new builds, sales to pay for the High Value Voids Levy from 2018/19 and properties being sold under the RTB scheme. Other income is expected to total £5,494k for 2017/18, mainly relating to service charges

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which are expected to be increased by CPI (September 2016 i.e. 1%) and are not subject to restrictions imposed by the Chancellor's rent reforms.

Inflation

54. The inflation provision of £937k included in this draft budget has been estimated using the same assumptions as for the General Fund inflation provision. This sum includes £314k in respect of inflation on operating cost budgets and £623k on repairs and planned maintenance budgets. The latter sum will be reviewed as procurement work progresses and the future position on a number of significant contracted workstreams becomes clearer.

Corporate Items

55. Movements contained within Corporate Items include changes in provision for capital financing costs, direct contributions to support capital investment, changes in balances and other presentational changes. The net movement of £19,092k consists of £19,038k increase in contributions to capital and £54k reduction in interest on balances due to a reduction in cash balances.

SUGGESTED COMMITTEE ACTIVITY

To consider whether there are suggestions or comments the Committee wish to make.

BACKGROUND PAPERS

Medium Term Financial Forecast 2017/18 - 2021/22 – report to Cabinet 15 December 2016

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Appendix A

General Fund - Social Care Savings		Net Variation from 2016/17 Budget				
		2017/18	2018/19	2019/20	2020/21	2021/22
Description	Theme	£(000s)	£(000s)	£(000s)	£(000s)	£(000s)
Full Year Effect of Prior Year Savings						
Further Transformation / Zero-Based Review Savings						
<i>This reflects the full year effect of the BID Review of the Re-ablement Service and Mental Health Services.</i>	Service Transformation	(214)	0	0	0	0
Refreshed New Models of Delivery of In House Provision (LD)						
<i>Refreshed programme for New Delivery of In House Provision for Learning Disabilities to reflect new delivery programme as well as Older People's day opportunities</i>	Effective Procurement	(305)	0	0	0	0
Client Income						
<i>This reflects the additional client contribution that will be achieved as benefit levels are increased in April 2017</i>	Income Generation & Commercialisation	(210)	(210)	0	0	0
Supported Living Programme (£1,763k by 2016/17, £5,214k in total by 2019/20)						
<i>Refreshed Supported Living Programme, reflecting latest delivery schedule for new developments.</i>	Preventing Demand	(207)	(606)	(1,098)	0	0
<i>Cumulative Impact of Existing Savings Proposals</i>		0	(3,655)	(4,471)	(5,569)	(5,569)
Full Year Effect of Prior Year Savings		(936)	(4,471)	(5,569)	(5,569)	(5,569)

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General Fund - Social Care Savings		Net Variation from 2016/17 Budget				
		2017/18	2018/19	2019/20	2020/21	2021/22
Description	Theme	£(000s)	£(000s)	£(000s)	£(000s)	£(000s)
<u>New Savings Proposals</u>						
<i>Review of Social Care Staffing Structures</i>						
<i>Undertake a major review of the Social Care staffing structures and identify opportunities through merging the Adult and Children's teams.</i>	Service Transformation	(650)	0	0	0	0
<i>Review Funding of Social Care Transformation Team</i>						
<i>Identify expenditure incurred with undertaking service transformation which can be capitalised and thus free up base budget</i>	Service Transformation	(343)	0	0	0	0
<i>Review the Use of Merchiston House</i>						
<i>The intention is to cease the use of Merchiston House For adults and commence refurbishment for the use of CYPS to provide 5 beds for the existing Mulberry Parade Children's service. This will allow the release of the Mulberry House back to the housing team for their use. The change of use has been agreed by CCG who own the building, for which we hold the lease.It will be necessary to undertake some refurbishments to get the building to registration standards for a children's home</i>	Service Transformation	(370)	0	0	0	0
<i>Review of Post 16 EHCP/SEN Transport</i>						
<i>Undertake a major review of eligibility criteria for post 16 EHCP/SEN transport</i>	Service Transformation	(50)	0	0	0	0
<i>Review of AAD High Cost Placements</i>	Preventing					

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Undertake a targeted review of high cost packages of care (in excess of £2k per week) to identify opportunities to move the clients into lower cost placements

Demand	(100)	0	0	0	0
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General Fund - Social Care Savings		Net Variation from 2016/17 Budget				
		2017/18	2018/19	2019/20	2020/21	2021/22
Description	Theme	£(000s)	£(000s)	£(000s)	£(000s)	£(000s)
<i>Review of AAD Day Care Provision</i>						
<i>Undertake a targeted review of high cost day care provision to identify opportunities to move the clients into lower cost day care provision</i>	Preventing Demand	(100)	0	0	0	0
<i>Zero Based Reviews</i>						
<i>The service undertook a major review of the 2015/16 outturn position and compared it to the 2016/17 base budget. The outcome of this review identified that there were a range of budgets, which were higher than the previous year's expenditure and also includes the capitalisation of all Telecareline Equipment purchases</i>	Zero Based Review	(1,106)	0	0	0	0
New Savings Proposals		(2,719)	0	0	0	0
Total Social Care		(3,655)	(4,471)	(5,569)	(5,569)	(5,569)

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Appendix B

Type of Fee / Charge (charges are per week unless otherwise stated)	Type	VAT Status	Current Minimum Charge £	Proposed Minimum Charge £	Minimum Charge Increase %	Current Maximum Charge £	Proposed Maximum Charge £	Maximum Charge Increase %	Date of last change to charge	Effective Date
45. Adult Social Care										
Home care and Outreach:										
Respite (Residential) Care:										
Young Adults (18-25)	R	OTS	-	-	0.00%	66.03	66.69	1.00%	06-Apr-15	10-Apr-2017
Adults (25-60)	R	OTS	-	-	0.00%	81.33	82.14	1.00%	06-Apr-15	10-Apr-2017
Older People (over 60)	R	OTS	-	-	0.00%	122.41	125.47	2.50%	06-Apr-15	10-Apr-2017
Permanent (Residential) Care:										
Young Adults (18-25)	R	OTS	66.82	67.49	1.00%	No Max	No Max	N/A	06-Apr-15	10-Apr-2017
Adults (25-60)	R	OTS	82.31	83.13	1.00%	No Max	No Max	N/A	06-Apr-15	10-Apr-2017
Older People (over 60)	R	OTS	126.69	129.86	2.50%	No Max	No Max	N/A	06-Apr-15	10-Apr-2017
Colham Road:										
under 25	R	OTS	66.31	66.97	1.00%	2138.36	2138.36	0.00%	06-Apr-15	10-Apr-2017
over 25	R	OTS	81.79	82.61	1.00%	2138.36	2138.36	0.00%	06-Apr-15	10-Apr-2017
Merrimans House:										
Full board: under 25	R	OTS	63.80	64.44	1.00%	1672.02	1672.02	0.00%	08-Apr-13	10-Apr-2017
Full board: over 25	R	OTS	78.70	79.49	1.00%	1672.02	1672.02	0.00%	08-Apr-13	10-Apr-2017
Hatton Grove:										
under 25	R	OTS	63.80	64.44	1.00%	1632.40	1632.40	0.00%	08-Apr-13	10-Apr-2017
over 25	R	OTS	78.70	79.49	1.00%	1632.40	1632.40	0.00%	08-Apr-13	10-Apr-2017
Merchiston House:										

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under 25	R	OTS	66.31	66.97	1.00%	2634.10	2634.10	0.00%	06-Apr-15	10-Apr-2017
over 25	R	OTS	81.79	82.61	1.00%	2634.10	2634.10	0.00%	06-Apr-15	10-Apr-2017
Client Financial Affairs (CFA)										
Management charge (Per Hour)	R	OTS	36.39	38.04	4.53%	36.39	38.04	4.53%	01-Apr-16	01-Apr-17

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non-Residents £	Increase %	Date of last change to charge	Effective Date
43. Housing Revenue Account										
Development & Assets										
Service Charges										
CCTV Maintenance (per week)	R	0.73	N/A	NB	0.74	1%	N/A	N/A	06-Apr-15	03-Apr-17
Laundry Machines in Sheltered Housing Units - Servicing and Maintenance (per week)	R	0.77	N/A	NB	0.78	1%	N/A	N/A	06-Apr-15	03-Apr-17
Estates & Tenancy Management										
Parking Rents										
Car Ports (Council Tenants) (per week)	R	7.96	N/A	NB	8.04	1%	N/A	N/A	07-Apr-14	03-Apr-17
Car Ports (Private) (per week)	R	9.55	9.55	STD	9.65	1%	9.65	1%	07-Apr-14	03-Apr-17
Hard Standings / Parking Spaces (Council Tenants) (per week)	R	4.57	N/A	NB	4.62	1%	N/A	N/A	07-Apr-14	03-Apr-17
Hard Standings / Parking Spaces (Private) (per week)	R	5.48	5.48	STD	5.53	1%	5.53	1%	07-Apr-14	03-Apr-17
Grounds Maintenance and Gardening										
Grounds Maintenance (minimum) (per week)	R	1.25	N/A	NB	1.26	1%	N/A	N/A	06-Apr-15	03-Apr-17
Grounds Maintenance (maximum) (per week)	R	4.27	N/A	NB	4.31	1%	N/A	N/A	06-Apr-15	03-Apr-17
Hedge Cutting - Standard Frequency (per week - optional)	R	0.78	N/A	NB	0.79	1%	N/A	N/A	06-Apr-15	03-Apr-17
Lawn Mowing - Standard Frequency (per week - optional)	R	3.88	N/A	NB	3.92	1%	N/A	N/A	06-Apr-15	03-Apr-17

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Bed Maintenance - Standard Frequency (per week - optional)	R	0.52	N/A	NB	0.53	1%	N/A	N/A	06-Apr-15	03-Apr-17
Heating Charges										
Communal Electric (per week)	R	1.59	N/A	NB	1.61	1%	N/A	N/A	06-Apr-15	03-Apr-17
Sheltered Heating - Communal Element (per week)	R	3.47	N/A	NB	3.50	1%	N/A	N/A	06-Apr-15	03-Apr-17
Sheltered Heating - Property Element (Bedsit) (per week)	R	5.43	N/A	NB	5.48	1%	N/A	N/A	06-Apr-15	03-Apr-17
Sheltered Heating - Property Element (One Bedroom) (per week)	R	8.18	N/A	NB	8.26	1%	N/A	N/A	06-Apr-15	03-Apr-17
Sheltered Heating - Property Element (Two or More Bedrooms) (per week)	R	9.36	N/A	NB	9.45	1%	N/A	N/A	06-Apr-15	03-Apr-17
District Heating - Communal Element (minimum) (per week)	R	1.33	N/A	NB	1.34	1%	N/A	N/A	06-Apr-15	03-Apr-17
District Heating - Communal Element (maximum) (per week)	R	4.19	N/A	NB	4.23	1%	N/A	N/A	06-Apr-15	03-Apr-17
District Heating - Property Element (minimum) (per week)	R	5.99	N/A	NB	6.05	1%	N/A	N/A	06-Apr-15	03-Apr-17
District Heating - Property Element (maximum) (per week)	R	14.47	N/A	NB	14.61	1%	N/A	N/A	06-Apr-15	03-Apr-17
Peachey Close - Electricity (per week)	R	10.82	N/A	NB	10.93	1%	N/A	N/A	06-Apr-15	03-Apr-17

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Type of Fee / Charge	Type	Current Charge Residents	Current Charge Non-Residents	Vat Status £	Proposed Charge Residents £	Increase	Proposed Charge Non-Residents £	Increase %	Date of last change to charge £	Effective Date %
Other Services										
Electric Scooter Charging Point - Queen's Lodge, Cliftonville, Kent (per month)	R	N/A	5.72	STD	N/A	N/A	5.78	1%	06-Apr-15	03-Apr-17
Leaseholder Solicitors Enquiries	R	104.67	N/A	STD	105.7	1%	N/A	N/A	06-Apr-15	03-Apr-17
Leaseholder Landlord Consent Charge (Higher rate)	R	N/A	N/A	STD	180	N/A	N/A	N/A		03-Apr-17
Leaseholder Landlord Consent Charge (Lower rate)	R	N/A	N/A	STD	60	N/A	N/A	N/A		03-Apr-17
Residents Services (Housing)										
Caretaking										
Caretaking - Band A (per week)	R	10.91	N/A	NB	11.02	1%	N/A	N/A	06-Apr-15	03-Apr-17
Caretaking - Band B (per week)	R	7.07	N/A	NB	7.14	1%	N/A	N/A	06-Apr-15	03-Apr-17
Caretaking - Band C (per week)	R	4.9	N/A	NB	4.95	1%	N/A	N/A	06-Apr-15	03-Apr-17
Caretaking - Band D (per week)	R	3.81	N/A	NB	3.85	1%	N/A	N/A	06-Apr-15	03-Apr-17
Caretaking - Band E (per week)	R	2.72	N/A	NB	2.75	1%	N/A	N/A	06-Apr-15	03-Apr-17
Caretaking - Band F (per week)	R	1.64	N/A	NB	1.66	1%	N/A	N/A	06-Apr-15	03-Apr-17
Caretaking - Sheltered Housing (per week)	R	5.44	N/A	NB	5.49	1%	N/A	N/A	06-Apr-15	03-Apr-17
Caretaking - Queen's Lodge, Cliftonville, Kent (per week)	R	N/A	6.85	NB	N/A	N/A	6.92	1.00%	06-Apr-15	03-Apr-17
Extra Care Housing										
Triscott House - Management Support Charge (per week)	R	24.76	N/A	NB	25.01	1%	N/A	N/A	06-Apr-15	03-Apr-17
Triscott House - Cleaning Charge (per week)	R	9.42	N/A	NB	9.51	1%	N/A	N/A	06-Apr-15	03-Apr-17
Triscott House - Grounds Maintenance (per week)	R	2.16	N/A	NB	2.18	1%	N/A	N/A	06-Apr-15	03-Apr-17

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Appendix C

Total Project Cost (incl. Prior Years) £'000	Current MTFP Proposal	Project by Cabinet Member Portfolio	2017/18	2018/19	2019/20	2020/21	2021/22	Financed by:		
			Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Council Resources	Government Grants	Other Contributions
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
		MAIN PROGRAMME								
		<u>Social Services, Housing, Health and Wellbeing</u>								
2,512		Dementia Centre	0	2,465	0	0	0	2,465	0	0
250		1 & 2 Merrimans Housing Project	200	0	0	0	0	200	0	0
		Total Main Programme	200	2,465	0	0	0	2,665	0	0
		SELF FINANCING DEVELOPMENTS								
		<u>Finance, Property and Business Services</u>								
4,605	NEW	Belmore Allotments Development	0	0	4,605	0	0	3,568	0	1,037
		Total Self Financing Developments	0	0	4,605	0	0	3,568	0	1,037
		PROGRAMME OF WORKS								
		<u>Social Services, Housing, Health and Wellbeing</u>								
N/A		Disabled Facilities Grant	2,300	2,300	2,300	2,300	2,300	0	11,500	0
N/A		Private Sector Renewal Grant / Landlord Property Renovation Grant	225	225	225	225	225	1,125	0	0
		Total Programmes of Works	2,525	2,525	2,525	2,525	2,525	1,125	11,500	0

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